

# Moody Early Childhood Center Board of Directors Regular Board Meeting Friday, September 24, 2021 @ 1:00 p.m. Rosenberg Library, Randall Room 2310 Sealy ST, Galveston TX 77550

Join Zoom Meeting

https://us02web.zoom.us/j/84442597942?pwd=cnVVbGFpWTF4cTdDTU5QbWYwNGo5Zz09

Meeting ID: 844 4259 7942 Passcode: 540282

#### **AGENDA**

- 1. Call to order
- 2. Introduction and welcome (Betty Massey)
- 3. Review & Approval of Board Meeting Minutes (John Prochaska)
  - a) August 27, 2021 (enclosed)
- 4. Public Comment on Agenda and Non-Agenda Items
- 5. Committee Reports
  - a) Finance (Angela Brown & Karin Miller)
    - i. 12 Month Financial Reports (enclosed)
    - ii. Notes from September Finance Committee meeting (enclosed)
  - b) Governance and Board Development (John Prochaska)
    - i. 2021/22 committee assignments
  - c) Resource Development (Betty Massey)
    - i. Status of grant requests/reports
  - d) Scholarship (Weez Doherty, Marcus Parker & Karin Miller)
  - e) Government Affairs (Jeri Kinnear, Erica Adams, & Amber Brown)
- 6. Update: Role of Board of Advisors
- 7. Executive Director's report (Karin Miller)
- 8. Adjourn to Executive Session The board may recess into Closed Executive Session as permitted by the Texas Open Meeting Act Government Code Sections 551.071-551.090 Sub chapter D and E. Should any final action, final decision, or final vote be required in the opinion of the Board with regard to any matter considered in such closed meeting then the final action, final decision or final vote shall be either:
  - a) in the open meeting covered by the Notice upon the reconvening of the public meeting; or
  - at a subsequent public meeting of the Board upon notice thereof as the board shall determine
- 9. Reconvene from Executive Session and take any action warranted.
- 10. Next Board Meeting scheduled for Friday, October 29, 2021 @ 1:00pm
- 11. Adjourn

MECC Board of Directors Meeting August 27, 2021

Attendees: Ms. Massey, Dr. Prochaska, Ms. Brown, Dr. Brown, Ms. Kinnear, Mr. Parker, Ms. Doherty, Ms. Miller, Dr. Jones (guest), Ms. Kennedy (guest), Dr. Ratcliff (guest), Mr. Henry (guest)

Absent: Ms. Adams

Call to order at 1:19pm.

No public were present besides the guests of the Board.

A quorum was present.

Motion to approve the minutes from the July meeting by Ms. Kinnear, seconded by Ms. Doherty. Motion was approved.

Ms. Brown presented the financial report for the month of July, including areas that are being monitored, questions for YPTC, and updates on outstanding accounts. The Board discussed the utility of conducting an audit of our electrical bills over the past 5 years. This will be discussed further in next month's Finance Committee.

Ms. Brown presented our contract for audit and IRS form 990. The Finance Committee recommended an approval of a 1-year contract. The committee also recommend that we renew our Moody Bank line of credit.

Motion by Ms. Brown, seconded by Ms. Kinnear, to approve entering into a 1 year contract with our CPA firm to conduct our audit and prepare our IRS form 990. Motion carried unanimously.

Motion by Ms. Brown, seconded by Ms. Kinnear, to renew our Moody Bank \$300,000 line of credit. Motion carried unanimously.

Dr. Prochaska presented the roles of the various Board officers. The Board members discussed potential candidates and interest in serving in these roles. Motion by Ms. Doherty to appoint Ms. Massey as chair, Ms. Kinnear as vice-chair, Dr. Prochaska as secretary, and Ms. Brown as treasurer for the 2021-2022 fiscal year. Seconded by Mr. Parker. Motion carried unanimously.

Discussion of committee assignments will be tabled for the next meeting to give members time to learn more about each committee's role.

Ms. Massey updated the Board on resource development. She included details about forthcoming proposal submissions to various local and regional foundations. She also gave a brief update about our historical success with raising additional philanthropic resources.

Ms. Doherty updated the Board on the monthly review of and decisions made for scholarships, which included 3 families this month.

Ms. Kinnear provided updates on government affairs. She reported that there is pending legislation prohibiting mandatory vaccination requirements of children for COVID, as well as prohibition of mask mandates.

Dr. Brown discussed the idea of transitioning the Board of Advisors to an Ambassadors for MECC panel. They would remain informed and help promote MECC and its activities. There appeared to be consensus to move forward with this.

Ms. Miller presented her Executive Director report for the month as presented in the Board meeting packet.

Next meeting is scheduled for September 24th.

Meeting adjourned at 2:55 pm.

#### **MECC FINANCIAL NOTES - AUGUST 31, 2021 FISCAL YEAR END**

**Total Revenue** for 2020-2021 Fiscal year – \$4.5 million – We budgeted \$4.3 Major Drivers of increase in revenue:

- \$633,000 PPP Loan Forgiveness of first PPP Loan
- \$305,000 TWC Childcare Act Funding
- \$320,000 GISD Allotment Revenue (2X what we budgeted)

#### Total Expenses \$4.6 million – We budgeted \$4.9 million

Major Drivers of decrease in expenses: All of the following were under budget:

Payroll Food Service Transportation

#### Cash on Hand Aug. 31, 2021 - \$974,626

This Cash includes \$633,000 from second PPP Loan & \$305,000 from TWC Childcare Act Funding

**August Outstanding GISD Receivable** - \$89,000 was paid to MECC in early Sept. (Which would have lowered our Year-End deficit if received one week earlier)

"Settle-up" - At the end of our Fiscal Year, MECC & GISD look at "Actual" Expenses and Revenues that were Estimated and paid during the year. Connie (GISD) and Karin (MECC) will have final numbers on this soon

Remember -GISD still owes us \$248,000 from past 2 school years of funds held back from the SB 1882 Grant. If we owe money to GISD, our debts could be taken from that money. Or we could receive more GISD funds.

Overpayment GISD Utilities Bills- Per Jeri's suggestion, Karin researched 2 previous years of our Electric payments to GISD. Looks like we overpaid up to \$50,000 to GISD. Karin will talk with Connie (GISD) about this.

Forgiveness of our second PPP Loan – John Peavy, our accountant, and Karin are working on this and we will be filing in Oct. We easily meet the criteria for forgiveness.

**Our Cash on Hand** \$974,626 on 8-31-21 included the \$658,000 in our Money Market Account We will be drawing down \$300,000 from our MMA for September.

#### Fiscal year end - Deficit of (\$156,093)

Income that we anticipated, but did not receive:

Tuition Contributions Federal Head Start Contract Federal Child Care Subsidy But -Other Federal Income, not anticipated, was received because of Pandemic

**Moody Grant for January 2022** – We will receive our first draw on our New Moody Grant on Jan. 1, 2022

Flow Chart - MECC will make it until January's first Moody Grant Draw

"End of the Year" report - please note that some Expense and Income Line Items varied greatly. We need to be looking at our 2021-2022 Budget at least once during this fiscal year to evaluate and edit when necessary (per the recommendation we heard during our Board training this summer) Remember the Pandemic is still with us and we must embrace flexibility.

In Summary, to have a such positive report at the end of this Fiscal year is greatly due to the hard work of Karin Miller and her staff. They have dealt with all that the Pandemic could throw at them and persevered.

# **MEMO**

TO: Karin Miller, Executive Director

FROM: John Peavy, Your Part-Time Controller, LLC

DATE: September 15th, 2021

SUBJECT: August 2021 Financial Report for Moody Early Childhood Center

Attached please find the financial reporting package for the year ended August 31, 2021. It includes:

Balance Sheets as of August 31, 2021 and August 31, 2020

- Income Statements & Budget Analysis for the year ended August 31, 2021 and August 31, 2020
- Statements of Cash Flows for the year ended August 31, 2021 and August 31, 2020

#### **Executive Summary:**

Total Revenues improved year over year, significantly lowering the net deficit compared to fiscal 2020 and budget.

#### **Year-to-Date Financial Highlights:**

- Total Revenue of \$4.5 million was above budgeted levels of \$4.3 million and fiscal 2020 Total Revenue of \$3.7 million. PPP Loan Forgiveness (\$633k) and TWC Childcare Act Funding (\$305k) were the major drivers of the increase in Total Revenue. Additionally, GISD Allotment Revenue of \$620k exceeded budgeted levels by \$320k.
- Total Expenses (\$4.6 million) were under budget of \$4.9 million, primarily due to payroll, food services and transportation costs coming in under budget.
- Cash on hand ended at \$1.0 million. This includes the \$633k from the second PPP Loan and \$305k from the TWC Childcare Act Funding.

#### **Accounts Receivable Summary:**

 Accounts Receivable totaled \$89k at the end of August as a result of GISD invoices that were paid during the first week of September.

If you have any questions or would like to discuss in further detail, please feel free to contact me.

### Moody Early Childhood Center Balance Sheets As of August 31, 2021 and August 31, 2020

ASSETS		8/31/2021	8/31/2020
Cash - Operating	\$	263,965	\$ 104,993
Cash - Second PPP Loan		633,100	-
Cash - Professional Development		-	800
Cash - Scholarship		50,000	150,000
Cash - Capital		770	-
Cash - Special Projects		-	-
Cash - Money Market		25,252	674,840
Accounts Receivable		88,770	171,831
Prepaid Expenses		3,424	22,357
Other Assets		4,120	 1,832
Total Current Assets		1,069,400	 1,126,653
Property and Equipment			
Fixed Assets		1,063,242	1,063,242
Accumulated Depreciation		(415,752)	 (299,127)
Total Property and Equipment, Net		647,490	 764,116
TOTAL ASSETS	\$	1,716,891	\$ 1,890,769
LIABILITIES AND NET ASSETS			
Liabilities			
Current Liabilities			
Accounts Payable and Accrued Expenses	\$	28,575	\$ 35,535
Payroll Liabilities		75,909	69,649
Line of Credit		282,725	295,000
Refundable Advance		633,100	 633,100
Total Current Liabilities		1,020,309	 1,033,284
Total Liabilities	-	1,020,309	 1,033,284
Total Net Assets		696,581	 857,484
TOTAL LIABILITIES AND NET ASSETS	\$	1,716,891	\$ 1,890,769

\$ Variance Favorable/	\$ Variance Favorable/
Favorable/	By Control February (14)
Current Month Year-To-Date Year-to-Date (Unfavorable) Year-To-Date (I	Unfavorable)
REVENUES	
Tuition \$ 90,657 \$ 514,346 \$ 685,080 \$ (170,734) \$ 530,512 \$	(16,166)
Contributions 315,575 418,301 603,000 (184,699) 373,708	44,593
Contributions - PPP Loan Forgiven - 633,100 - 633,100 -	633,100
Contributions - Moody - 1,966,667 2,202,000 (235,333) 1,966,667	( <u>=</u>
Grants	
GISD Allotment 34,214 620,228 300,000 320,228 489,295	130,933
Title Funds 36,502	(36,502)
Federal Food Services 1,839 36,038 60,000 (23,962) 35,356	682
Federal Child Care Subsidy 17,417 184,521 250,000 (65,479) 251,713	(67,192)
Interest Income 120 2,129 - 2,129 5,775	(3,646)
Federal Head Start Contract 10,177 94,996 193,000 (98,004) -	94,996
Other Income 160 10,961 21,400 (10,439) 24,294	(13,333)
TOTAL REVENUES 470,159 4,481,285 4,314,480 166,805 3,713,821	767,464
EXPENSES -	-
Payroll and Related Expenses 409,292 3,782,666 4,112,177 329,511 3,332,970	(449,696)
Food Services - 33,341 143,000 109,659 66,834	33,493
Transportation - 39,729 76,000 36,271 44,333	4,604
Family Engagement - 882 3,000 2,118 2,586	1,704
Occupancy	-
Professional Development Charges 9,214 26,662 - (26,662) 74,238	47,577
Board Expenses 1,200 1,087	1,087
Contract Services and Professional Fees 7,986 167,593 205,000 37,407 293,779	126,186
Supplies 16,912 106,927 68,000 (38,927) 71,039	(35,888)
Repairs and Maintenance 10,902 89,446 10,000 (79,446) 31,545	(57,902)
COVID-19 Expenses 7,082 71,948 60,000 (11,948) 63,057	(8,891)
Depreciation 9,748 116,625 - (116,625) 100,806	(15,819)
Insurance 22,196 65,208 40,000 (25,208) 40,236	(24,972)
Fundraising - 495 - (495) -	(495)
Interest Expense 1,472 12,725 18,000 5,275 16,090	3,366
Printing and Postage 3,039 17,920 10,000 (7,920) 14,602	(3,318)
Dues and Subscriptions - 15,698 16,250 552 15,607	(91)
Bank Fees 426 8,987 13,000 4,013 10,877	1,890
Utilities 4,000 41,629 99,250 57,621 67,256	25,627
Travel - 2,527 5,000 2,473 5,791	3,264
Information Technology 993 13,941 - (13,941) 4,211	(9,730)
Marketing 498 13,245 12,500 (745) 16,642	3,397
Other Expenses 164 13,184 11,500 (1,684) 19,318	6,135
TOTAL EXPENSES 503,924 4,641,378 4,903,877 262,499 4,292,906	(348,472)
TOTAL NET INCOME (LOSS) \$ (33,765) \$ (156,093) \$ (589,397) \$ 433,304 \$ (579,085) \$	422,992

# Moody Early Childhood Center Statements of Cash Flows For the Year Ended August 31, 2021 and August 31, 2020

	Year-to-Date	Year-to-Date
	August 31, 2021	August 31, 2020
CASH FLOWS FROM OPERATING ACTIVITIES:		
Total Net Income (Loss)	\$ (156,093)	\$ (579,085)
Adjustments to Reconcile Total Net Income (Loss) to N	Net Cash (Used)/Provided	by Operating Activities:
Depreciation	116,625	100,806
Changes in Operating Assets and Liabilities:		
Accounts Receivable	78,313	681,319
Contributions Receivable	-	-
Prepaid	18,933	(22,357)
Accounts Payable and Accrued Expenses	(4,700)	(150,189)
Net Cash (Used)/Provided by Operating Activities	53,079	30,494
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchases of Fixed Assets		(140,624)
Net Cash Provided/(Used) by Investing Activities		(140,624)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Refundable Advance	-	633,100
Line of Credit Draw/(Repayment)	(13,085)	95,030
Net Cash Provided/(Used) by Financing Activities	(13,085)	728,130
CHANGE IN CASH [increase/(decrease)]	39,993	618,000
Cash, Beginning of Period	934,633	316,633
Cash, End of Period	\$ 974,626	\$ 934,633





## MECC: Executive Director Board Report September 24, 2021

- A. Enrollment/Recruitment
  - i. Enrollment
    - 1. 138 PK
    - 2. 75 Infant/Toddler
  - ii. Continued Recruitment
    - 1. Flyers/Banners/Signs
    - 2. Neighborhood canvasing
- B. Partners
  - i. Worksource Funded Classes
    - 1. Vendor Application Approved
  - ii. GISD
    - 1. Utility Review requested
    - 2. WIC Office Review
    - 3. Phones out in my office area for 2 weeks.
  - iii. MECC Pumpkin Patch (Partnering with SMART Family Literacy)
    - 1. Oct. 19th for PK
    - 2. Oct 20th for IT
- C. News
  - i. Get well cards are being sent to Erica by all classes.
  - ii. Antonio out for next two weeks